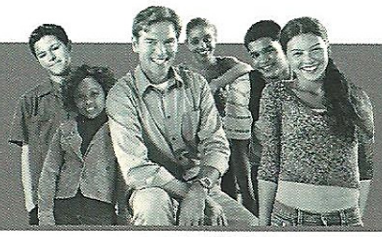
Junior Achievement
A Member of JA Worldwide USA®



empowering young people to own their economic success™

May 4, 2015

To Whom It May Concern:

Please accept this letter as confirmation that Junior Achievement of Memphis and the Mid-South, Inc., EIN 62-0549549, 307 Madison Avenue, Memphis, TN 38103, is an area in good standing with Junior Achievement USA®.

According to the Internal Revenue standards, the above area is considered a subordinate organization of Junior Achievement USA and is recognized as a 501(c)(3) organization and entitled to all rights of a 501(c)(3) organization under group exemption number 1116.

You may also verify Junior Achievement of Memphis and the Mid-South's tax exempt status by going to the following IRS website:

http://www.irs.gov/Charities-&-Non-Profits/Exempt-Organizations-Business-Master-File-Extract-EO-BMF

> Scroll down to the US map, click on the state of Tennessee. Once the excel spreadsheet opens, either scroll down or use the Excel "Find" feature to locate the EIN of "Junior Achievement of Memphis and the Mid-South". You may need to widen the width of column "A" on the spreadsheet for the EIN numbers to read correctly.

Should you wish additional information or have any questions, please give me a call.

Sincerely,

Timothy Armijo
Chief Financial Officer

Enclosure